

International Multidisciplinary  
Research Journal

*Indian Streams  
Research Journal*

Executive Editor  
Ashok Yakkaldevi

Editor-in-Chief  
H.N.Jagtap

---

Indian Streams Research Journal is a multidisciplinary research journal, published monthly in English, Hindi & Marathi Language. All research papers submitted to the journal will be double - blind peer reviewed referred by members of the editorial board. Readers will include investigator in universities, research institutes government and industry with research interest in the general subjects.

### Regional Editor

Dr. T. Manichander

Mr. Dikonda Govardhan Krushanahari  
Professor and Researcher ,  
Rayat shikshan sanstha's, Rajarshi Chhatrapati Shahu College, Kolhapur.

### International Advisory Board

Kamani Perera Regional Center For Strategic Studies, Sri Lanka	Mohammad Hailat Dept. of Mathematical Sciences, University of South Carolina Aiken	Hasan Baktir English Language and Literature Department, Kayseri
Janaki Sinnasamy Librarian, University of Malaya	Abdullah Sabbagh Engineering Studies, Sydney	Ghayoor Abbas Chotana Dept of Chemistry, Lahore University of Management Sciences[PK]
Romona Mihaila Spiru Haret University, Romania	Ecaterina Patrascu Spiru Haret University, Bucharest	Anna Maria Constantinovici AL. I. Cuza University, Romania
Delia Serbescu Spiru Haret University, Bucharest, Romania	Loredana Bosca Spiru Haret University, Romania	Ilie Pinteau, Spiru Haret University, Romania
Anurag Misra DBS College, Kanpur	Fabricio Moraes de Almeida Federal University of Rondonia, Brazil	Xiaohua Yang PhD, USA
Titus PopPhD, Partium Christian University, Oradea,Romania	George - Calin SERITAN Faculty of Philosophy and Socio-Political Sciences Al. I. Cuza University, Iasi	.....More

### Editorial Board

Pratap Vyamktrao Naikwade ASP College Devrukh,Ratnagiri,MS India	Iresh Swami Ex - VC. Solapur University, Solapur	Rajendra Shendge Director, B.C.U.D. Solapur University, Solapur
R. R. Patil Head Geology Department Solapur University,Solapur	N.S. Dhaygude Ex. Prin. Dayanand College, Solapur	R. R. Yalikal Director Managment Institute, Solapur
Rama Bhosale Prin. and Jt. Director Higher Education, Panvel	Narendra Kadu Jt. Director Higher Education, Pune	Umesh Rajderkar Head Humanities & Social Science YCMOU,Nashik
Salve R. N. Department of Sociology, Shivaji University,Kolhapur	K. M. Bhandarkar Praful Patel College of Education, Gondia	S. R. Pandya Head Education Dept. Mumbai University, Mumbai
Govind P. Shinde Bharati Vidyapeeth School of Distance Education Center, Navi Mumbai	Sonal Singh Vikram University, Ujjain	Alka Darshan Shrivastava Shaskiya Snatkottar Mahavidyalaya, Dhar
Chakane Sanjay Dnyaneshwar Arts, Science & Commerce College, Indapur, Pune	G. P. Patankar S. D. M. Degree College, Honavar, Karnataka	Rahul Shriram Sudke Devi Ahilya Vishwavidyalaya, Indore
Awadhesh Kumar Shirotiya Secretary,Play India Play,Meerut(U.P.)	Maj. S. Bakhtiar Choudhary Director,Hyderabad AP India.	S.KANNAN Annamalai University,TN
	S.Parvathi Devi Ph.D.-University of Allahabad	Satish Kumar Kalhotra Maulana Azad National Urdu University
	Sonal Singh, Vikram University, Ujjain	



## EMPLOYEES SATISFACTION LEVEL REGARDING HR POLICIES.

**Pooja Pawriya**

Research Scholar , IMSAR, MDU, Rohtak.

### ABSTRACT

**A**n organization expects accurate information about the job as well as organization also concerned about the employee's reaction to having their jobs analyzed. In order to prevent employee dis-satisfaction uncertainty & anxiety, organization should communicate the reason for conducting the job analysis & keep the employee informed about employee satisfaction process. Employees are the most valuable assets of an organization there should be a conscious effort to realize goals by satisfying needs and aspiration of employees. Organization must meet their goals by which employees feel satisfied in their work lines due to the key strength of the company determined by the human power of the organization. To find out the importance of already existing policies or bringing satisfaction among the employees and to check out the satisfaction level of employees regarding the existing HR policies.

In the present study, convenience sampling method has

been used. In the present study, primary as well as secondary data has been used. In this present study we have taken the sample size of 100 employees to get their views regarding how much they are much satisfied with their job, training provided to them for their future growth and other facilities provided to them. These 100 people included employees of different level working in HCL.

**KEYWORDS:** Employees Satisfactor , job analysis , organization , employee satisfaction process.

### INTRODUCTION :

Organization is nothing but a group of people whose activities have been planned & coordinated to meet organization objectives. An organization that exists to produce & services has a good chance to service & prosper it. It consists of right people. The vast majority of people work to support themselves & their families. But people work for many other reasons other than economic security e.g. many also work to keep busy & feel useful, to create & achieve something. They want to gain recognition & achiever status or to test & stretch their capabilities. To meet these multifarious needs, people & organization join forces. The biggest challenge to the manager is to make all employees contribute to the success of the organization in an ethical & socially responsible way. The society well-being, to a large extend depends on its organization particularly business organization. It is the business organization which makes goods & service available, provided job, generate

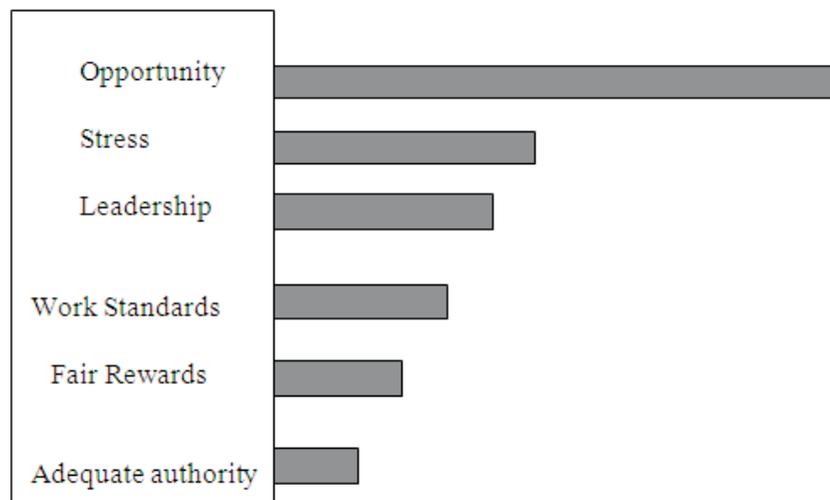


wealth & land stability & security to the people. To assist employees in achieving their personal goals, at least in so far as these goals enhance the individual's contribution to the organization. Personal objective of employees must be met if workers leave the organization is to be maintained retained & motivated. Otherwise, employee performance & satisfaction may decline & employee may leave the organization. Human resource is the important factor of the organization. If this factor is not satisfied or not work properly then organization cannot achieve their target. For that purpose employees are often asked to supply HCL information about the content of job, given their familiarity with it. Basically two types of functions performed by HR Manager these are operative & managerial both functions are helpful to get the employee satisfaction working in the company.

- + High employee satisfaction levels can reduce employee turnover. Dissatisfied employees tend to perform below their capabilities, result in high turnover of staff and leave their jobs relatively quickly and are not very likely to recommend the company as an employer.
- + Employee satisfaction research give employees 'a voice' and also allow the pinpointing of problematic areas leading to the raising of staff satisfaction levels, developing and reviewing of staff management and optimizing corporate communication.
- + Issues covered include the current workplace situation, management styles/attitudes, internal communications, workplace atmosphere, corporate culture/vision and image.

Employee satisfaction research encompasses many different research techniques but the measurement of satisfaction is only the first step to improving employee satisfaction.

### Job Satisfaction is influenced by:



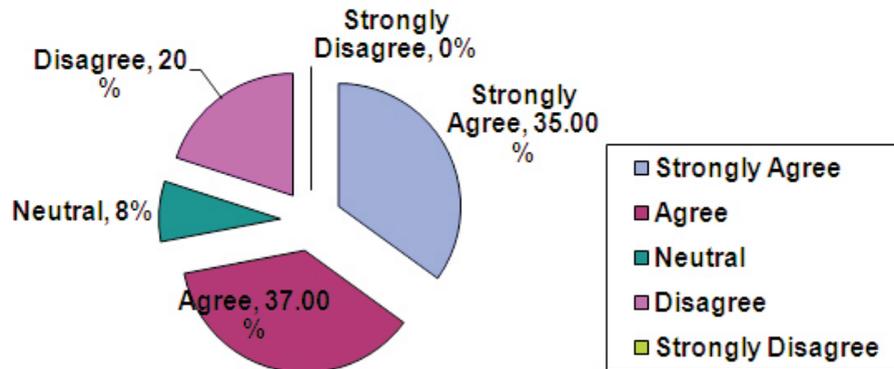
Research done by various researcher shows that satisfied, motivated employees will create higher customer satisfaction and in turn positively influence organizational performance. Noticing this trend, many organizations are investing in measuring and quantifying employee's opinions and attitudes by incorporating Employees Satisfaction Surveys into their existing HR and organizational processes.

### OBJECTIVE OF THE STUDY

- + To find out the importance of already existing policies or bringing satisfaction among the employees.
- + To find out healthy relationship between employees and management and recommend them respectively.

- + To assess the existing satisfaction level of the employees.
- + To check out the satisfaction level of employees regarding the existing HR policies.
- + To check out better working condition and smooth functioning in the organization.

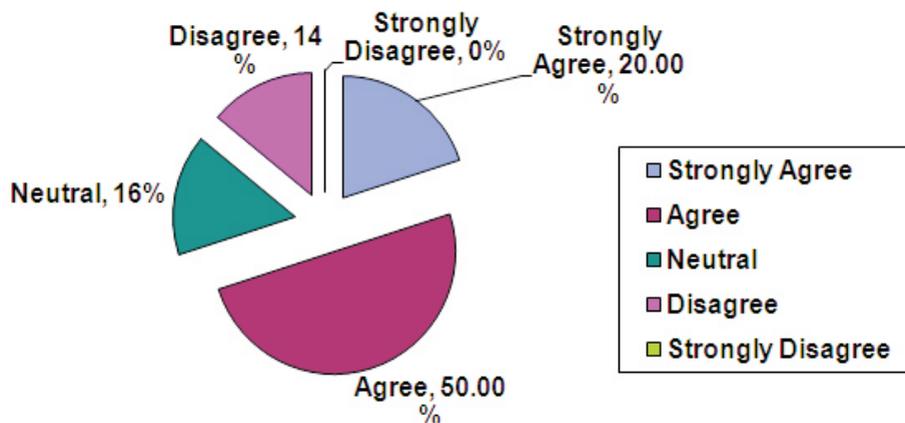
**SATISFACTION LEVEL OF EMPLOYEES ABOUT THEIR COMMUNICATION WITH SUPERIOR**



**Interpretation:-**

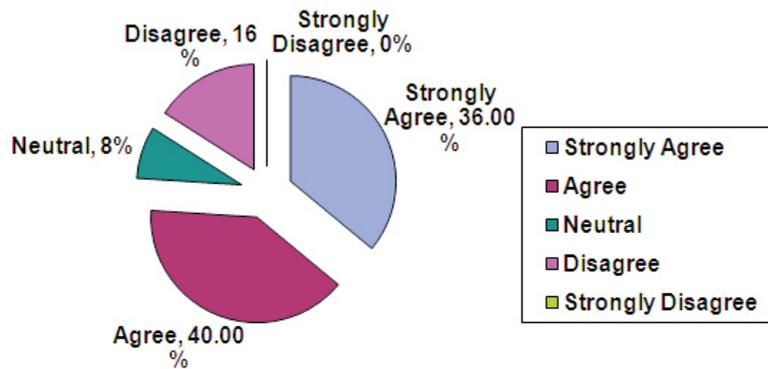
35% employees strongly agree that superior communicate to them what they expect and 37% employees are also quite but 8% employees are not agree with this statement and 20% employees are disagree with the statement.

**SATISFACTION LEVEL OF EMPLOYEES ABOUT THEIR INTEREST OF JOB**



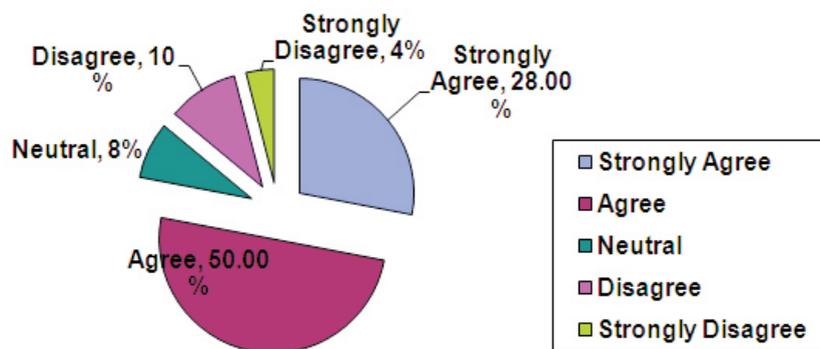
**Interpretation:-** 20% employees states their job are very interesting and 50% employees also quite satisfy with the nature of the job they perform but 16% are neutral and 14% are disagree with interest of job.

**SATISFACTION OF EMPLOYEES ABOUT HOLIDAYS PROVIDED BY COMPANY**



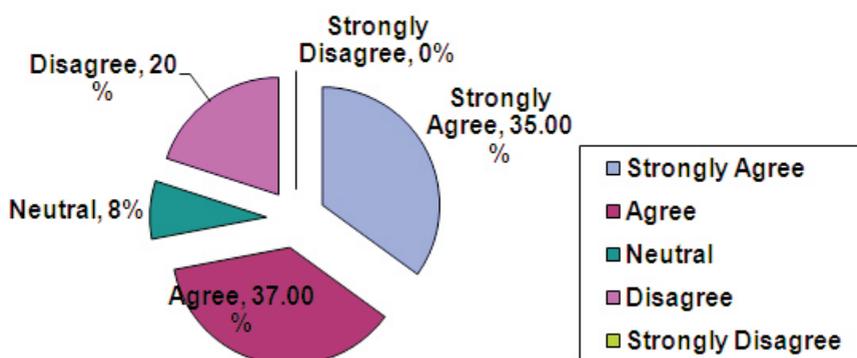
**Interpretation:-** 36% employees are very much satisfaction with holidays provided by organization and 40% employees are quite satisfied but 8% employees neutral with the statement and 16% employees are dissatisfied with holidays by the company.

**SATISFACTION LEVEL OF EMPLOYEES ABOUT WORKING HOUR**

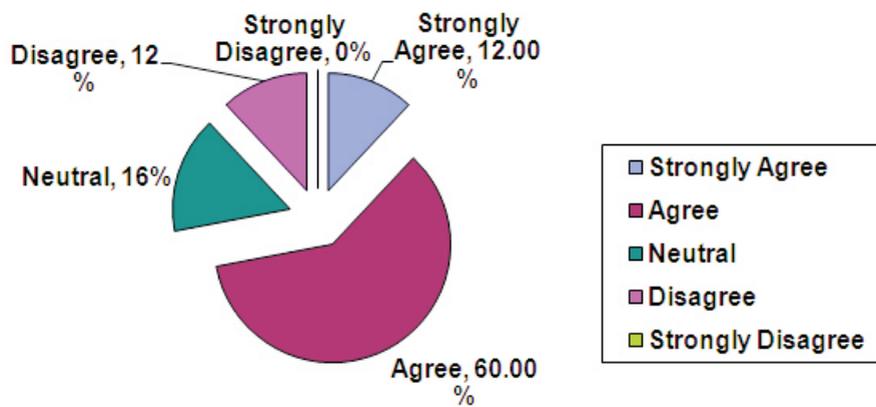
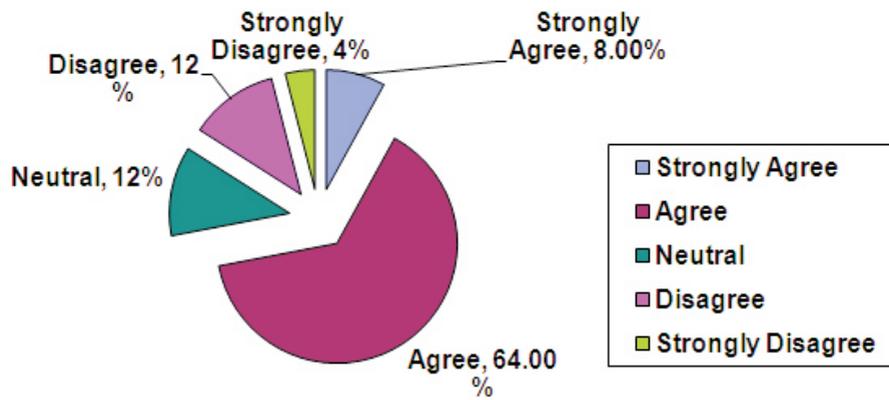


**Interpretation:-**28% employees are very satisfied with their working hour in the organization and 50% employees are also satisfied with working hour, 8% employees are quite satisfied, 10% people are disagree and 4% employees are strongly disagree with their working hour in the organization.

**SATISFACTION LEVEL OF EMPLOYEES ABOUT TRAINING & DEVELOPMENT**



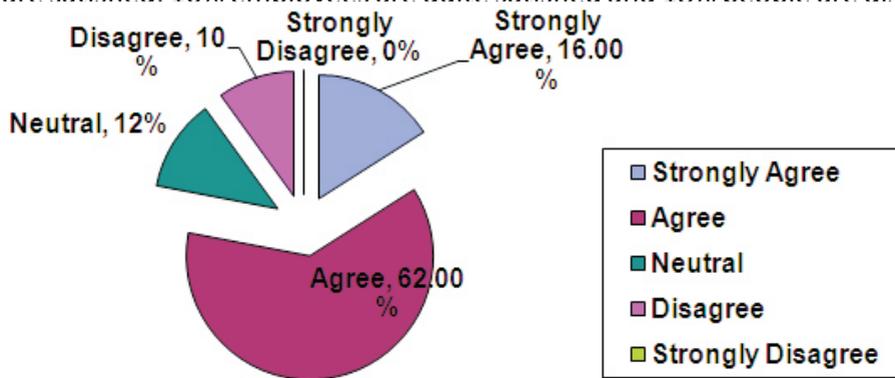
**Interpretation:-** 20% employees are very much satisfied with training & development Program provided by company and 30% employees are satisfied with training & development 12% employees are quiet



**Interpretation:-** 16% employees are very much satisfied with feed back method used by their senior and 50% employees are satisfied. 16% employees are quite satisfied and 18% people are disagree with feed back method us

**SATISFACTION I  
METHOD AFEC**

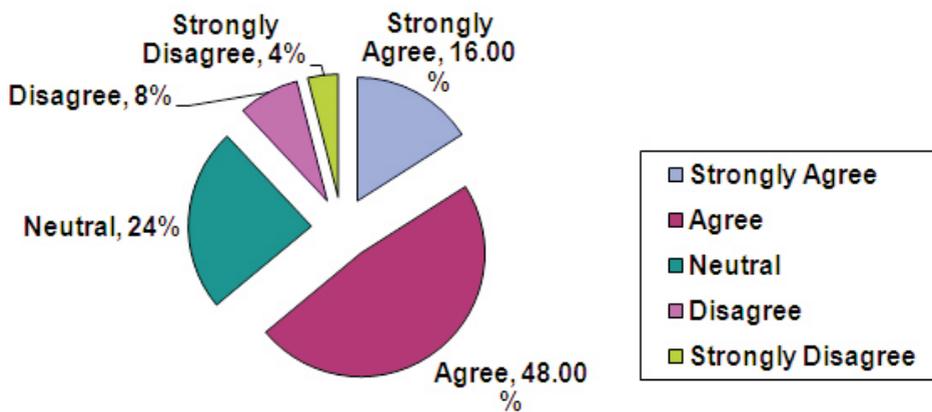
**IMPORTANT**



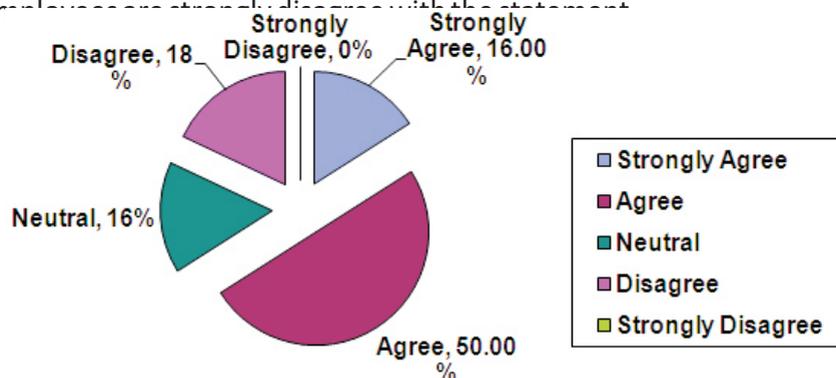
**Interpretation:-** 8% employees are very much satisfied regarding share sufficient information about important fact 9% people are satisfied and 16% people are quite satisfied and 24% people are neutral.

**SATISFACTION**

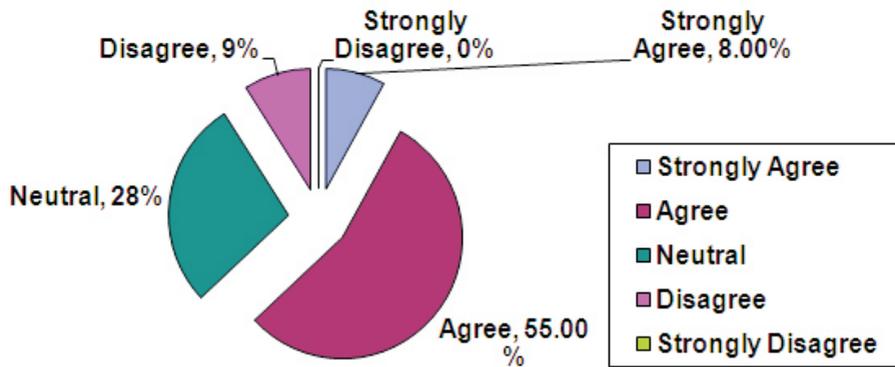
**GROUP**



**Interpretation:-** 8% employees are very much satisfied regarding work is fairly distributed in the work group, 48% employees are satisfied and 16% employees are quite satisfied but 24% employees are disagree and 4% employees are strongly disagree with the statement



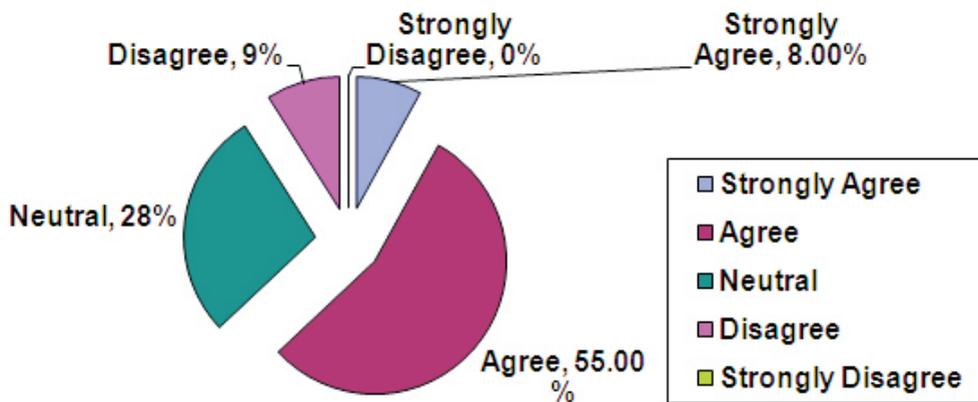
**SATISFACTION LEVEL OF EMPLOYEES ABOUT REWARDS & RECOGNITION SYSTEM**



**Interpretation:-**  
 company and 28%  
 dissatisfied with

system of the  
 employees are

**SATISFACTION LEVEL OF EMPLOYEES ABOUT SATISFACTON PROVIDED BY COMPANY**



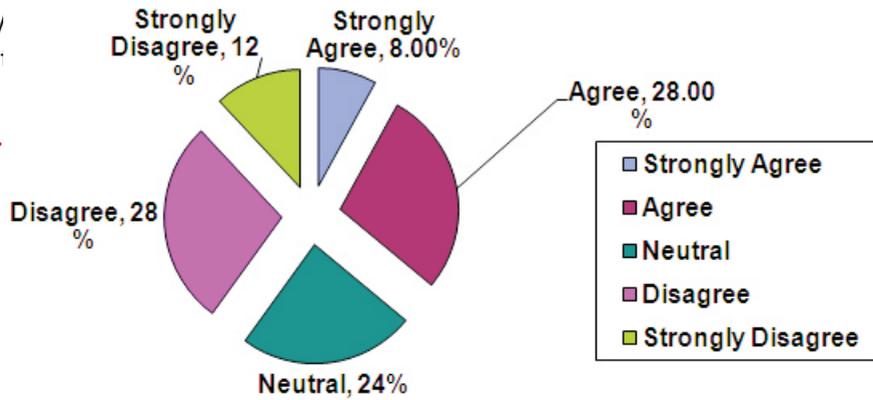
**Interpretatio**  
 and 20% em  
 company and

company  
 vided by

**SATISFACTION LEVEL OF EMPLOYEES ABOUT SALARY**

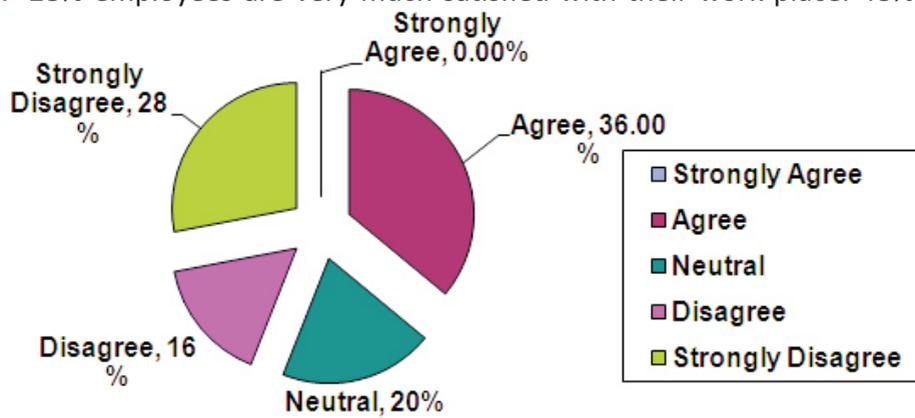
**Interpretation:-** 16% employees are very much satisfied with their salary. 32% employees are satisfied and 8% employees are very much dissatisfied and 12% employees are strongly dissatisfied.

**SATISFACTION L**

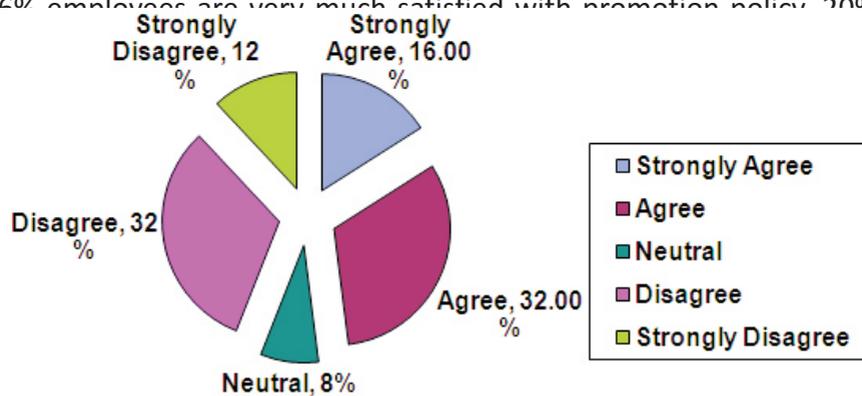


**Interpretation:-** 28% employees are very much satisfied with their work place. 48% employees are satisfied and 20% employees are neutral and 8% employees are strongly dissatisfied.

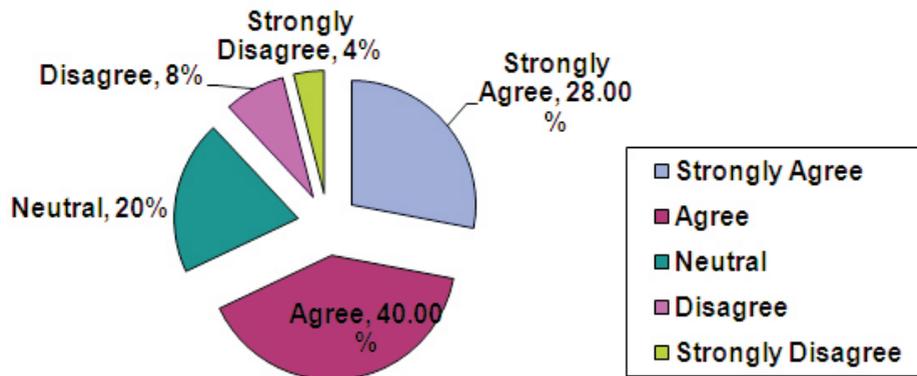
**SATISFACTIO**



**Interpretation:** 16% employees are very much satisfied with promotion policy. 20% employees are satisfied and 32% employees are very dissatisfied and 8% employees are neutral and 12% employees are strongly dissatisfied.



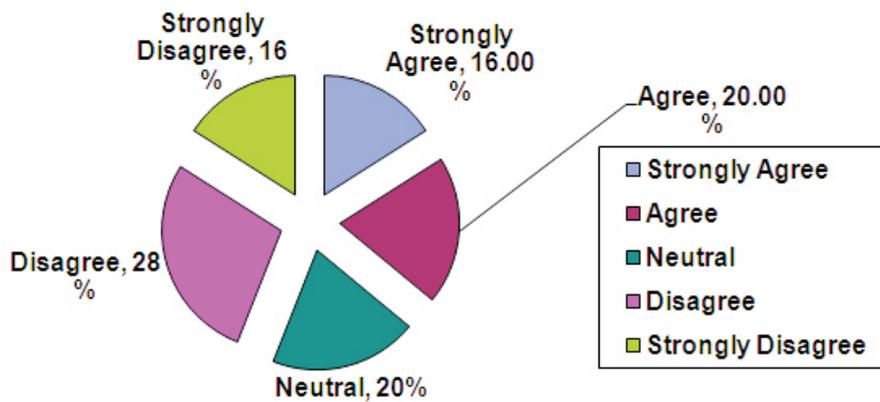
**SATISFACTION LEVEL OF EMPLOYEES ABOUT THEIR PERFORMANCE APPRAISAL SYSTEM**



**Interpretation**  
 superior. 52%  
 appraisal syste  
 performance appraisal system.

sal from their  
 performance  
 ee with their

**SATISFACTION LEVEL OF EMPLOYEES ABOUT WELFARE ACTIVITIES**



**Interpretation:-**  
 satisfied but 20%  
 activities.

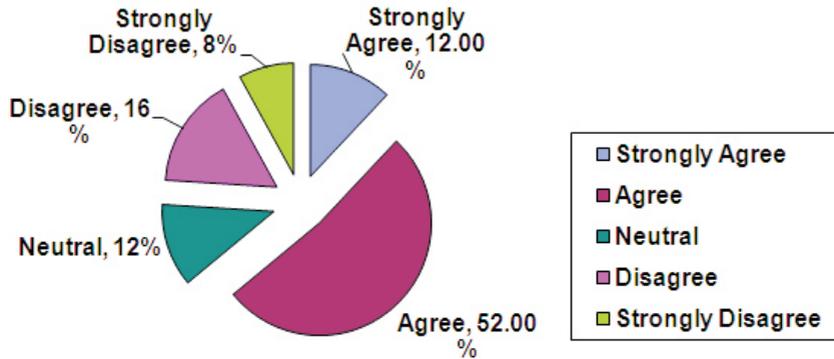
ees are quite  
 their welfare

**SATISFACTION LEVEL OF EMPLOYEES ABOUT THEIR FUTURE GROWTH IN THE COMPANY**

**Interpretation:-**12% employees are very much satisfied about their future growth in the company. 52% employees are satisfied and 20% employees are quite satisfied with their career but 8% employee are disagree and 8% are

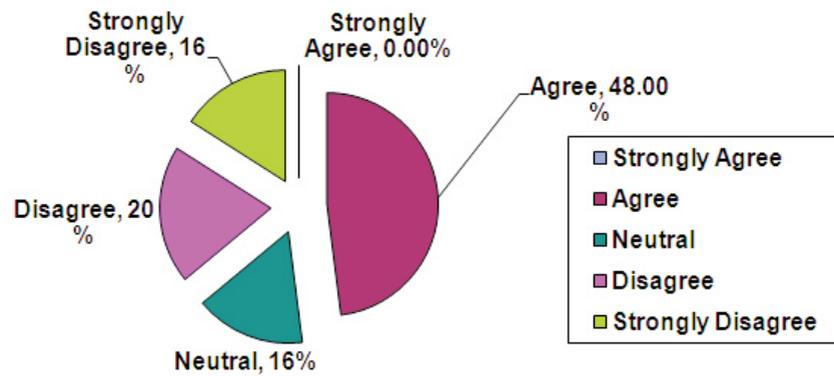
**FINDINGS OF STUDY**

- + Local talents
- + HCL needs to
- + Training is not
- + Promotion and
- + Self appraisal
- + More outdoor
- + Management policies are not discussed with every department implementation.
- + Canteen's food & snacks are not hygienic of good quality & cheaper rate.
- + Morale building is required.
- + Need to improve information system.
- + Management policies need to be transparent.
- + Need to pay attention on promotion at lower level.
- + Working facilities like gloves, glasses, helmets & fans etc. needs improvement.
- + Conveyance facilities need to be provided.



**CONCLUSION**

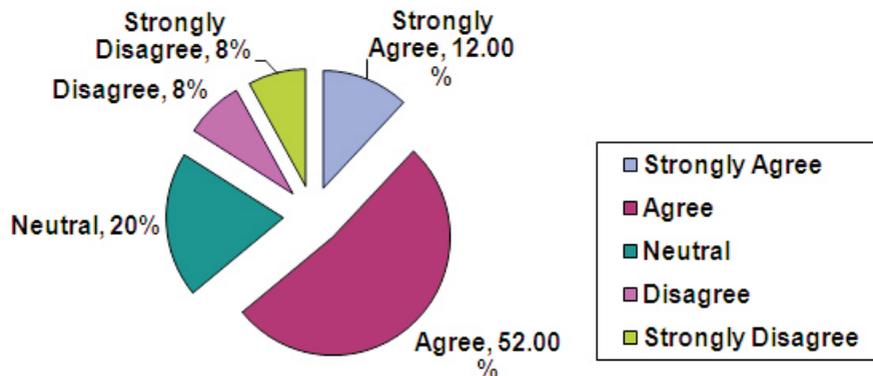
In conclusion, employees are not satisfied with their superiors. They are also not satisfied with their training and responsibility organization. The action taken and recognition are not so much satisfied with their salary. They are also not much satisfied with their workplace and promotion policy. They are not satisfied with the welfare activities.



communication with days provided to so much satisfy with the authority measures used in the also satisfied with with their reward are not so much

**BIBLIOGRAPHY**

- 1.Kothari. C.R. Research Methodology- Methods and techniques, New Delhi, Wiley International Ltd.,2005
- 2.Asathappa. K Organizational Behaviour, New Delhi, Himalaya Publishing House, 2002,
- 3.Raom V.S.P H
- 4.Deshpande, I
- 5.Stephan P. Ro 1989.



**WEBSITES**

- www.hclinfosy:
- www.hcltech.c



# Publish Research Article

## International Level Multidisciplinary Research Journal For All Subjects

Dear Sir/Mam,

We invite unpublished Research Paper, Summary of Research Project, Theses, Books and Book Review for publication, you will be pleased to know that our journals are

### Associated and Indexed, India

- \* International Scientific Journal Consortium
- \* OPEN J-GATE

### Associated and Indexed, USA

- Google Scholar
- EBSCO
- DOAJ
- Index Copernicus
- Publication Index
- Academic Journal Database
- Contemporary Research Index
- Academic Paper Database
- Digital Journals Database
- Current Index to Scholarly Journals
- Elite Scientific Journal Archive
- Directory Of Academic Resources
- Scholar Journal Index
- Recent Science Index
- Scientific Resources Database
- Directory Of Research Journal Indexing

Indian Streams Research Journal  
258/34 Raviwar Peth Solapur-413005, Maharashtra  
Contact-9595359435  
E-Mail-[ayisrj@yahoo.in](mailto:ayisrj@yahoo.in)/[ayisrj2011@gmail.com](mailto:ayisrj2011@gmail.com)  
Website : [www.isrj.org](http://www.isrj.org)